

TOWNSHIP OF LAWRENCE

2207 LAWRENCE ROAD

LAWRENCE TOWNSHIP, NEW JERSEY 08648

2019 Lawrence Township Budget Recommendation

For 2019, Lawrence Township will continue to balance services while keeping the overall tax rate growth responsible. Fiscal and operational strength is gauged by both financial benchmarks and the type and quality of services delivered and achieved over the past year. Some of the highlights of 2018 include the following:

- Entering the social media arena by establishing a Township presence on both Facebook and Twitter providing our resident followers with information on all things “Lawrence Township.”
- Turning a vacated cell tower at our police building into an additional revenue stream hosting Verizon on the tower and improving coverage for its customers and for our police operations.
- Completing a forensic study of our power usage which established a critical carbon footprint paving the way towards achieving “Gold Standard” from Sustainable Jersey and a firm plan for the installation of solar power sources at our municipal building, Senior Center and Public Works facility.
- Partnering with Lawrence Township Public Schools (LTPS) to improve overall school security by hiring two Class III Police Officers and returning a full-time School Resource Officer at the high school after the position was eliminated years ago due to extraordinary budgetary challenges.
- Formalizing a strategic grant program so that we capture and apply for all relevant grant opportunities. To date, more than \$2.1 million dollars has been secured for a variety of projects.
- Acquiring property abutting Colonial Lake with the intention of preserving and improving it as a critical recreational destination for all Township residents.

This year the budget includes an additional Class III Officer position, and we will continue discussions with LTPS to add another officer for the 2019-2020 school year. We intend to add an Assistant Comptroller to our Finance Department. This position will provide long overdue, essential support for finance and accounting operations. We are also taking on the monumental task of codifying the Township ordinances for easy reference, accessibility and use by our residents and local businesses. And we have begun the process of creating a new Township web site which will improve our services by taking advantage of the latest technology that today’s web designs offer (i.e., online payments, licensing and application processing for our varied departments).

Last year we focused on improving services by increasing our personnel in critical areas to provide our employees with the support they needed to do their job effectively as expected by our residents and local businesses. At that time, we made it clear that hiring additional employees would not be an annual trend because we are mindful of our not-so-distant past financial struggles and we are certainly not looking to repeat it. However, as we discussed last year, our Police Department will require our attention

moving forward to address anticipated retirements and to maintain a force that can effectively perform its duties and protect our community. To that end, we had hired two new officers to attend the academy and be on the force full-time in 2019.¹ We also recently hired a full-time civilian employee to take on administrative tasks in the police department that were being performed by officers and to support our public works department as we undertake our new brush program to educate residents and provide enforcement when necessary.

As we did last year, we provide you with the following fundamentals of this year's budget [with a comparison to 2018]:

The recommended municipal tax rate for 2019 represents a **2 cent increase** from last year and is .577 [".557"]. 1 cent = \$462,589.71 [\$462,547.28].

- The Amount to be Raised by Taxation in 2019 is **\$26,691,541.69** [\$25,764,070] which is **\$927,471.69** over 2018.
- The Levy Cap Bank available from 2016, 2017 and 2018 is **\$1,415,855** and we will use \$0 to remain within the 2% tax levy cap. NOTE: 2016 cap bank in the amount of **\$623,897** is expiring this year. However, 2019 Recommended Budget is **\$216,560** under the Levy Cap and is available for "Banking". This addition to the bank will leave a usable "cap bank" of **\$1,008,518** for future budgets.
- The 2018 year-end Surplus balance is **\$15,549,725.39** versus a 2017 year-end balance of **\$14,424,159.04**, an increase of **\$1,125,566.35**. Excluding a one-time permit fee of \$664,000, results in an increase of **\$461,566.35**.
- The Surplus balance remaining available after applying an amount as anticipated revenue, will be **\$9,899,725.39** [\$8,974,159.04], an increase of **\$925,566.35** over the 2017 remaining balance.
- The cash reserve balance for tax appeals is **\$3,444,491.18** [\$2,944,491.18].
- The decrease in outstanding debt continues. The 2017 closing balance was **\$30,797,000**. The 2018 closing balance is **\$15,350,000** [\$16,617,000].
- The budget proposes the following increases to personnel:

Fiscal strength is evident as \$5,450,000 in surplus (also known as *Fund Balance*) used in the 2018 budget has been regenerated at the close of 2018, with an increase from 2017 year-end *Fund Balance* of \$14,424,159.04 to \$14,885,725.39 (excluding one-time permit fee of \$664,000). *Fund Balance* is the excess in the following Balance Sheet categories: *Amount to be raised by Taxation, Miscellaneous Revenues Anticipated (MRA), Delinquent Taxes, Prior Year Appropriations Lapsed and Miscellaneous Revenues not Anticipated (MRNA)*:

In 2019, our recommendation is to utilize \$5,650,000 in surplus (an increase of \$200,000 compared to 2018), \$16,011,849.76 in *MRA*, \$830,000 in *Delinquent Taxes* and \$26,691,541.69 in *Amount to be Raised for Taxes*, a 2 cent increase on the municipal tax rate. This equates a municipal tax increase of **\$56.26** on the average assessed home at **\$281,285**.

¹ One officer unfortunately had a change of heart and dropped out of the academy and we are now actively seeking to hire another.

The level of appropriations contained in 2019 recommended budget was considered carefully when shaping this budget, all within the statutory limitations placed on revenues and appropriations. The following are significant changes in appropriations leading into 2019:

<u>Appropriation</u>	<u>Increase/Decrease</u>	<u>Reason</u>
MCIA	\$40,000	Contractual Increase
ELSA	\$100,000	Pass Through Billing Increase
Salaries	\$350,000	Labor Contract/New Hires
Trash Collection	\$138,000	Contractual Increase
Pensions	\$259,000	Statutory Increase
Debt Service	\$100,000	Payment of BANS/Long Term Debt
Capital Improvement Fund	\$350,000	Funding Capital Program
Reserve for Uncollected Taxes	\$74,000	Statutory Increase
Accumulated Absences	(\$80,000)	Decrease in One Time Funding
Insurance Trust Contribution	(\$110,000)	Decrease in One Time Funding
Health Benefits	<u>(\$300,000)</u>	Rate/Participation Adjustment
Total	\$921,000	(NOTE: 1 cent is \$462,589)

The following pages detail Revenues, Appropriations, Capital and Open Space programs, in addition to the Reserve for Uncollected Taxes calculation.

I would like to thank the Township Department Directors, Division of Accounts and Control, Payroll and Municipal Managers Office. The Township Administration is prepared to fully cooperate in the review of this recommendation by the Township Council.

Respectfully submitted,



Kevin P. Nerwinski
Municipal Manager/QPA

LAWRENCE TOWNSHIP BUDGET REVENUES

REVENUE TYPE	ANTICIPATED	Includes Ch 159's ANTICIPATED	REALIZED	EXCESS
	2019	2018	2018	(DEFICIT)
SURPLUS- CASH	5,650,000.00	5,450,000.00	5,450,000.00	0.00
MISCELLANEOUS				
Alcoholic Beverage Licenses	43,000.00	43,000.00	86,700.00	43,700.00
Ambulance Service Fees	746,000.00	746,000.00	774,783.35	28,783.35
Capital Surplus incld BAN1 & BAN2 Premium	211,417.35	75,000.00	75,000.00	0.00
CATV Franchise Fee	269,000.00	269,000.00	444,914.92	175,914.92
Construction Fees & Permits	1,226,000.00	1,200,000.00	2,462,950.00	1,262,950.00
Court Fines & Costs	500,000.00	626,000.00	501,187.33	(124,812.67)
ELSA				0.00
Energy Receipts Tax	3,976,814.00	3,976,814.00	3,976,814.00	0.00
Garden State Trust Fund	5,751.00	5,751.00	5,751.00	0.00
General Capital Fund Ord 1905-06	0.00	0.00	0.00	0.00
Alcohol Education		1,391.42	1,391.42	0.00
Body Armor	5,868.92	5,160.02	5,160.02	0.00
Bullet Proof Vests		3,394.21	3,394.21	0.00
Captain James Lawrence Donation		20.00	20.00	0.00
Clean Communities		62,792.27	62,792.27	0.00
Click it or Ticket		5,500.00	5,500.00	0.00
CMAQ Trails Grant	1,214,400.00			0.00
DDEF - S&W		4,818.81	4,818.81	0.00
DDEF - O/E		4,818.82	4,818.82	0.00
DVRPC Brunswick Streetscape		60,000.00	60,000.00	0.00
DVRPC Province Line Bike Trail				0.00
Emergency Plans for Risk				0.00
EMS Donations	200.00	150.00	150.00	0.00
Green Communities		3,000.00	3,000.00	0.00
Lawrenceville Inclusionary Playground				0.00
Mercer at Play				0.00
Municipal Alliance	21,708.00	21,708.00	21,708.00	0.00
Municipal Alliance Match				0.00
NJ DEP - Princessville Archaeological Survey	21,960.00			0.00
NJDOT Highway Safety Safe Corridors		26,232.06	26,232.06	0.00
NIBRS National Crime Stats Assist Phase 2		29,274.00	29,274.00	0.00
Office of Emergency Management EMAA				0.00
PSEG Foundation	3,000.00			0.00
Radon Awareness				0.00
Recycling Tonnage	55,730.49	70,307.35	70,307.35	0.00
Rider University - Celebration of Events	17,500.00			0.00
Safe & Secure - S&W	60,000.00	60,000.00	60,000.00	0.00
Signalized Trail Crossing Province Line Road				0.00
Statewide Holiday Crackdown Drive Sober		5,500.00	5,500.00	0.00
Sustainable Jersey	10,000.00			0.00
Udrive Utext Upay				0.00
Hotel/Motel Tax Program	130,000.00	130,000.00	201,816.94	71,816.94
Impound fees	58,000.00	120,000.00	58,380.00	(61,620.00)
Interest & Costs On Taxes	320,000.00	320,000.00	429,558.52	109,558.52
Interest on Investments	155,500.00	16,000.00	233,897.59	217,897.59
Other Fees & Permits	169,000.00	176,000.00	169,394.15	(6,605.85)
Other Licenses	77,000.00	77,000.00	77,698.00	698.00
Pymnt In Lieu-Non Profit Housing	282,000.00	282,000.00	430,278.16	148,278.16
QBM Police Agreement	141,000.00	141,000.00	178,467.84	37,467.84
Recreation Program Fees	255,000.00	255,000.00	260,963.00	5,963.00
Reserve for Sidewalks	15,000.00	15,000.00	15,000.00	0.00
Rider/Lawrenceville Contribution	0.00	0.00	0.00	0.00
Sale of Municipal Assets	180,000.00	180,000.00	180,000.00	0.00
Sewer Service Charges	5,635,000.00	5,817,000.00	5,639,371.90	(177,628.10)
Uniform Fire Safety	206,000.00	175,000.00	276,319.22	101,319.22
TOTAL MISCELLANEOUS	16,011,849.76	15,009,631.96	16,843,312.88	1,833,680.92
DELINQUENT TAXES	830,000.00	830,000.00	1,355,472.16	525,472.16
SUB-TOTAL ALL REVENUES	22,491,849.76	21,289,631.96	23,648,785.04	2,359,153.08
AMOUNT TO BE RAISED BY TAXES	26,691,541.69	25,764,066.97	28,005,184.06	2,241,117.09
GRAND TOTAL REVENUES	49,183,391.45	47,053,698.93	51,653,969.10	4,600,270.17
TOTAL APPROPRIATIONS	49,183,391.45			
Balanced Budget Verification	0.00			

		Year 2019
1. Total General Appropriations for 2019 Municipal Budget Statement (Item 8 (L) (Exclusive of Reserve for Uncollected Taxes))		45,076,560.41
2. Local District School Tax -	Actual	80018-
	Estimate **	80017-
3. Regional School District Tax -	Actual	80025-
	Estimate *	80026-
4. Regional High School Tax - School Budget	Actual	80018-
	Estimate *	80019-
5. County Tax	Actual	80020-
	Estimate *	80021-
6. Special District Taxes	Actual	80022-
	Estimate *	80023-
7. Municipal Open Space Tax	Actual	80027-
	Estimate *	80028-
8. Total General Appropriations & Other Taxes		153,923,997.04
9. Less: Total Anticipated Revenues from 2019 in Local Municipal Budget and Other Taxes		22,491,849.76
10. Cash Required from 2019 Taxes to Support Local Municipal Budget and other Taxes		131,432,147.28
11. Amount of Item 10 Divided by 96.97% [820084-04] Equals Amount to be Raised by Taxation (Percentage used must not exceed the applicable percentage shown by Item 13, Sheet 22)		135,538,978.32
Analysis of Item 11:		
Local District School Tax (Amount Shown on Line 2 Above)	72,045,152.55	* May not be stated in an amount less than "actual" Tax of year 2018. ** Must be stated in the amount of the proposed budget submitted by the Local Board of Education to the Commissioner of Education on January 15, 2008 (Chap. 136, P.L. 1978). Consideration must be given to calendar year calculation.
Regional School District Tax (Amount Shown on Line 3 Above)	0.00	
Regional High School Tax (Amount Shown on Line 4 Above)	0.00	
County Tax (Amount Shown on Line 5 Above)	35,414,515.08	
Special District Tax (Amount Shown on Line 6 Above)	0.00	
Municipal Open Space Tax (Amount Shown on Line 7 Above)	1,387,769.00	
Tax in Local Municipal Budget	26,691,541.69	
Total Amount (see Line 11)	135,538,978.32	
12. Appropriation: Reserve for Uncollected Taxes (Budget Statement, Item 8 (M) (Less 11, Less Item 10))		4,106,831.04
Computation of "Tax in Local Municipal Budget"		
Item 1 - Total General Appropriations		45,076,560.41
Item 12 - Appropriation: Reserve for Uncollected Taxes		4,106,831.04
Sub-Total		49,183,391.45
Less: Item 9 - Total Anticipated Revenues		22,491,849.76
Amount to be Raised by Taxation in Municipal Budget		26,691,541.69

Input	
Assessed Valuation	4,625,897,046.00
Amt to be Raised (Total)	134,151,209.32
Muni Open Space	1,387,769.00
Total Taxes (all Districts)	135,538,978.32

2019 Local Tax Rate (excl'd Muni Open)	0.577
2018 Local Tax Rate (excl'd Muni Open)	0.557
Change in Local Tax Rate	0.02000
Change in Local Tax Rate %	3.6%

Municipal Open Space @ 3 cents	1,387,769.11
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Estimated Total Tax Rate	2.900
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**Lawrence Township Availability of Surplus
and Surplus Used in Budget Year**

Year	(A) Surplus Balance as of 1/1	(B) Surplus Used for Budget in Year	(C) Remaining Balance	(D) Surplus Regenerated	(E) Adopted Budget	= (B/E) Surplus used to Support Budget as a % of Adopted	= (B/A) Surplus used to Support Budget as a % of Surplus Balance	= (C/E) Surplus Remaining as a % of Adopted Budget
1995	4,612,178.10	2,770,000.00	1,842,178.10	3,835,185.95	24,593,183.86	11.26%	60.06%	7.49%
1996	5,677,364.05	3,000,000.00	2,677,364.05	2,810,460.46	26,014,978.00	11.53%	52.84%	10.29%
1997	5,487,824.51	3,060,000.00	2,427,824.51	3,359,060.30	26,505,856.71	11.54%	55.76%	9.16%
1998	5,786,884.81	3,058,000.00	2,728,884.81	2,977,730.42	28,264,293.64	10.82%	52.84%	9.65%
1999	5,706,615.23	3,158,000.00	2,548,615.23	3,951,877.21	28,298,834.77	11.16%	55.34%	9.01%
2000	6,500,492.44	3,975,000.00	2,525,492.44	5,396,854.04	29,557,626.03	13.45%	61.15%	8.54%
2001	7,922,346.48	4,000,000.00	3,922,346.48	4,062,453.80	29,600,636.76	13.51%	50.49%	13.25%
2002	7,984,800.28	4,000,000.00	3,984,800.28	4,167,375.15	30,555,762.96	13.09%	50.10%	13.04%
2003	8,152,175.43	4,498,378.73	3,653,796.70	4,575,461.06	31,394,035.09	14.33%	55.18%	11.64%
2004	8,229,257.76	4,897,816.00	3,331,441.76	4,598,638.71	33,213,380.50	14.75%	59.52%	10.03%
2005	7,930,080.47	4,696,000.00	3,234,080.47	6,280,277.84	35,145,492.55	13.36%	59.22%	9.20%
2006	9,514,358.31	5,996,000.00	3,518,358.31	5,937,587.49	37,287,228.19	16.08%	63.02%	9.44%
2007	9,455,945.80	6,133,000.00	3,322,945.80	6,219,966.81	38,935,983.44	15.75%	64.86%	8.53%
2008	9,542,912.61	6,210,000.00	3,332,912.61	6,033,495.35	39,783,172.93	15.61%	65.07%	8.38%
2009	9,366,407.96	6,150,000.00	3,216,407.96	5,025,807.23	40,841,156.77	15.06%	65.66%	7.88%
2010	8,242,215.19	5,870,000.00	2,372,215.19	4,628,823.25	41,126,811.27	14.27%	71.22%	5.77%
2011	6,985,436.40	5,370,000.00	1,615,436.40	3,405,150.59	41,876,460.72	12.82%	76.87%	3.86%
2012	5,020,586.99	4,440,000.00	580,586.99	3,608,992.10	44,028,957.69	10.08%	88.44%	1.32%
2013	4,189,579.09	3,350,000.00	839,579.09	4,214,300.54	42,986,598.78	7.79%	79.96%	1.95%
2014	5,053,879.63	3,450,000.00	1,603,879.63	6,766,791.10	43,168,525.63	7.99%	68.26%	3.72%
2015	8,370,670.73	3,750,000.00	4,620,670.73	4,679,262.97	42,747,894.55	8.77%	44.80%	10.81%
2016	9,299,933.70	4,350,000.00	4,949,933.70	6,773,243.87	42,747,894.55	10.18%	46.77%	11.58%
2017	11,723,177.57	4,700,000.00	7,023,177.57	7,400,981.47	44,357,009.02	10.60%	40.09%	15.83%
2018	14,424,159.04	5,450,000.00	8,974,159.04	6,575,566.35	46,855,012.27	11.63%	37.78%	19.15%
2019	15,549,725.39	5,650,000.00	9,899,725.39		48,954,731.60	11.54%	36.34%	20.22%

Sources of Revenue

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
	<u>Totals</u>	<u>Totals</u>	<u>Totals</u>	<u>Totals</u>	<u>Totals</u>	<u>Totals</u>	<u>Totals</u>
Amount to be Raised by Taxes	934,230.23	926,635.88	1,641,426.99	1,017,809.46	2,526,846.65	3,777,672.74	2,241,117.09
MRA	1,387,349.99	1,345,679.21	1,789,156.10	1,101,571.22	1,619,594.04	1,225,060.78	1,833,680.92
Deliquent Taxes	492,354.38	760,212.23	1,629,451.57	482,409.61	488,258.84	475,376.64	525,472.16
MRNA	610,067.83	451,116.14	631,417.16	644,654.55	664,184.65	563,252.52	443,259.13
Lapses	201,220.98	637,634.99	864,590.58	1,074,326.01	1,293,697.81	1,338,123.80	1,236,497.27
Other							
Appropriation Cancellations	0.00	22,000.00	269,900.00	(150.00)	10,000.00	0.00	0.00
Audit Adjustments	0.00	0.00	0.00	0.00		(61,472.82)	0.00
Cancel Tax and Sewer O/P	0.00	0.00	0.00	275,138.73	57,383.99	84,527.51	279,787.08
Charge off PNC/Sun Bank	0.00	0.00	0.00	0.00	67.00	0.00	0.00
Chargeoffs	54.76	0.01	22,250.51	4,973.23	534.73	0.01	0.01
City of Trenton - Tax Settlement	(156.25)	0.00	0.00	0.00	0.00	0.00	0.00
Close A/P and Adjts	1,975.00	122,282.31	(180.00)	5,064.00	95,973.09	0.00	0.00
Close Added/Omit	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Close Check Reissues/Voids	99.92	0.00	18,494.88	3,763.27	0.00	5,239.29	0.00
Close NSF	(7,632.06)	11,401.14	(764.72)	2,868.99	(3,577.14)	(242.30)	(167.59)
Close Refunds	(142.00)	(47,094.33)	(4,271.31)	(4,495.68)	0.00	0.00	(1,865.60)
Department Over/Short	0.00	0.00	(20.23)	197.19	174.92	429.38	341.24
FEMA should Fund Colonial Lake	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fund Municipal Alliance Ch159 Match	0.00	0.00	(2,713.50)	0.00	0.00	0.00	0.00
Homeland Security	0.00	0.00	0.00	0.00	0.00	0.00	0.00
I/F Reserve	0.00	0.00	(143,221.23)	95,101.36	48,119.87	0.00	0.00
MClA Settlement Savings	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Prior Year Revenue Refund				(4,651.41)	(32,156.03)	(5,134.53)	(1,855.78)
Realize Court RV Adjustment	(10,430.55)	(15,567.56)	43,678.28	(12,568.04)	4,142.43	1,898.41	19,299.42
Realize Sr Cits/Vets Deduction	0.00	0.00	7,596.56	(6,750.00)	0.00	(1,750.00)	0.00
School Taxes Rounding	(0.13)	0.52	(0.54)	0.48	(0.98)	0.04	1.00
	(16,231.31)	93,022.09	210,748.70	358,492.12	180,661.88	23,494.99	295,539.78
Surplus Regenerated	3,608,992.10	4,214,300.54	6,766,791.10	4,679,262.97	6,773,243.87	7,400,981.47	6,575,566.35
Surplus Remaining	580,586.99	839,579.09	1,603,879.63	4,620,670.73	4,949,933.70	7,023,177.57	8,974,159.04
Surplus Balance 1/1	4,189,579.09	5,053,879.63	8,370,670.73	9,299,933.70	11,723,177.57	14,424,159.04	15,549,725.39
Surplus used in Adopted Budget	3,350,000.00	3,450,000.00	3,750,000.00	4,350,000.00	4,700,000.00	5,450,000.00	5,450,000.00
Remaining Surplus After Adopted Budget	839,579.09	1,603,879.63	4,620,670.73	4,949,933.70	7,023,177.57	8,974,159.04	10,099,725.39

Ⓧ Agrees to 12/31/18 Unaudited G/L

Budget Line Item	FCOA		2019			2018	
			Recommended Budget	2018 Budget	As Modified	Paid or Charged	Unexpended
Township Council	20-110-101	S&W	63,500.00	62,116.00	62,116.00	58,000.63	4,115.37
Township Council	20-110-299	OE	6,750.00	6,750.00	6,750.00	5,283.22	1,466.78
							0.00
Municipal Manager's Office	20-100-101	S&W	295,000.00	273,962.00	277,962.00	271,154.19	6,807.81
Municipal Manager's Office	20-100-299	OE	65,500.00	80,500.00	55,500.00	29,556.77	25,943.23
							0.00
Municipal Clerk	20-120-101	S&W	268,000.00	261,695.00	261,695.00	257,254.19	4,440.81
Municipal Clerk	20-120-299	OE	90,000.00	90,000.00	90,000.00	84,924.69	5,075.31
							0.00
Legal Services	20-155-299	OE	375,000.00	375,000.00	375,000.00	326,525.00	48,475.00
							0.00
Finance Administration	20-130-101	S&W	540,000.00	431,996.00	431,996.00	429,731.21	2,264.79
Finance Administration	20-130-299	OE	90,000.00	75,000.00	70,000.00	57,997.67	12,002.33
							0.00
Audit Services	20-135-299	OE	59,500.00	59,500.00	59,500.00	59,500.00	0.00
							0.00
Assessment of Taxes	20-150-101	S&W	220,500.00	205,948.00	205,948.00	205,145.65	802.35
Assessment of Taxes	20-150-299	OE	39,000.00	39,000.00	31,500.00	22,078.24	9,421.76
							0.00
Collection of Taxes	20-145-101	S&W	225,500.00	217,112.00	217,112.00	216,678.33	433.67
Collection of Taxes	20-145-299	OE	61,000.00	61,000.00	61,000.00	50,779.96	10,220.04
							0.00
Unemployment Insurance	23-225-299	OE	55,000.00	55,000.00	55,000.00	55,000.00	0.00
							0.00
General Liability	23-210-299	OE	400,000.00	510,000.00	510,000.00	509,066.00	934.00
							0.00
Workers Compensation	23-215-299	OE	120,000.00	120,000.00	120,000.00	120,000.00	0.00
							0.00
Employee Group Health	23-220-299	OE	3,600,000.00	3,900,000.00	3,772,300.00	3,539,011.13	233,288.87
							0.00
Health Insurance Waivers FAST 23-220	23-221-299	OE	66,000.00	63,250.00	66,250.00	65,831.39	418.61
							0.00
Police Department	25-240-101	S&W	7,034,000.00	7,003,654.00	7,003,654.00	6,882,175.23	121,478.77
Police Department	25-240-299	OE	295,000.00	295,000.00	295,000.00	294,487.47	512.53
							0.00
Police Dispatch/911 FAST 25-251	25-250-101	S&W	1.00	1.00	1.00	0.00	1.00
Police Dispatch/911 FAST 25-251	25-250-299	OE	795,000.00	779,000.00	779,000.00	778,593.00	407.00
							0.00
Office of Emergency Management	25-252-101	S&W	89,000.00	85,048.00	89,048.00	87,593.84	1,454.16
Office of Emergency Management	25-252-299	OE	8,000.00	8,000.00	8,000.00	7,101.02	898.98
							0.00
Lawrence Township Fire Services FAST 25-266	25-264-101	S&W	329,000.00	297,081.00	301,081.00	296,530.09	4,550.91
Lawrence Township Fire Services FAST 25-266	25-264-299	OE	75,000.00	75,000.00	75,000.00	49,415.11	25,584.89
							0.00
Slackwood Volunteer Fire Company	25-255-299	OE	40,000.00	39,000.00	39,000.00	8,561.40	30,438.60
							0.00
Lawrence Road Fire Company FAST 25-255	25-256-299	OE	40,000.00	39,000.00	39,000.00	4,207.10	34,792.90
							0.00
Lawrenceville Fire Company FAST 25-255	25-257-299	OE	40,000.00	39,000.00	39,000.00	39,000.00	0.00
							0.00
Emergency Medical Services FAST 25-261	25-253-101	S&W	501,000.00	507,633.00	507,633.00	507,633.00	0.00
Emergency Medical Services FAST 25-261	25-253-299	OE	43,000.00	43,000.00	47,000.00	46,938.24	61.76
							0.00
Fire Inspection FAST 25-265	25-268-101	S&W	203,000.00	180,285.00	187,285.00	184,384.08	2,900.92
Fire Inspection FAST 25-265	25-268-299	OE	14,000.00	14,000.00	14,000.00	13,215.23	784.77
							0.00

Municipal Court	43-490-101	S&W	418,500.00	419,187.00	419,187.00	409,009.22	10,177.78
Municipal Court	43-490-299	OE	49,000.00	49,000.00	49,000.00	43,355.31	5,644.69
							0.00
OSHA Compliance FAST 25-266	25-269-101	S&W	9,500.00	8,570.00	8,570.00	8,561.43	8.57
OSHA Compliance FAST 25-266	25-269-299	OE	47,500.00	47,500.00	47,500.00	47,500.00	0.00
							0.00
Public Defender	43-495-101	S&W	23,748.00	12,694.00	17,694.00	17,694.00	0.00
							0.00
Public Works Administration	26-300-101	S&W	245,500.00	236,509.00	236,509.00	231,201.54	5,307.46
Public Works Administration	26-300-299	OE	27,000.00	27,000.00	27,000.00	22,959.86	4,040.14
							0.00
Streets & Road	26-290-101	S&W	688,000.00	713,030.00	713,030.00	661,227.69	51,802.31
Streets & Road	26-290-299	OE	131,000.00	131,000.00	131,000.00	129,415.87	1,584.13
							0.00
Snow Removal FAST 26-300	26-301-101	S&W	90,000.00	90,000.00	90,000.00	89,857.84	142.16
Snow Removal FAST 26-300	26-301-299	OE	170,000.00	170,000.00	345,000.00	344,712.93	287.07
							0.00
Vehicle Maintenance	26-315-101	S&W	348,000.00	337,751.00	337,751.00	321,931.40	15,819.60
Vehicle Maintenance	26-315-299	OE	409,000.00	409,000.00	429,000.00	426,013.59	2,986.41
							0.00
Buildings & Grounds	26-310-101	S&W	203,000.00	196,764.00	196,764.00	188,528.97	8,235.03
Buildings & Grounds	26-310-299	OE	271,000.00	271,000.00	271,000.00	255,643.11	15,356.89
							0.00
Ecological Center FAST 26-300	26-312-299	OE	100.00	100.00	100.00	0.00	100.00
							0.00
Park Maintenance	28-375-101	S&W	279,000.00	221,467.00	221,467.00	171,564.23	49,902.77
Park Maintenance	28-375-299	OE	125,000.00	125,000.00	125,000.00	116,560.89	8,439.11
							0.00
Solid Waste Collection	26-305-299	OE	978,000.00	840,000.00	840,000.00	793,039.80	46,960.20
							0.00
Garbage and Trash Disposal - MCIA	32-465-299	OE	1,825,000.00	1,785,000.00	1,745,000.00	1,441,519.36	303,480.64
							0.00
Apartment Complex Trash Collection FAST 26-305	26-306-299	OE	265,000.00	265,000.00	265,000.00	156,964.39	108,035.61
							0.00
Recreation Services and Programs	28-370-101	S&W	365,000.00	357,630.00	357,630.00	265,608.28	92,021.72
Recreation Services and Programs	28-370-299	OE	133,000.00	133,000.00	133,000.00	131,925.27	1,074.73
							0.00
Senior Citizen Program FAST 27-365	28-371-101	S&W	146,000.00	143,069.00	149,069.00	148,535.54	533.46
Senior Citizen Program FAST 27-365	28-371-299	OE	18,500.00	18,500.00	19,200.00	18,547.08	652.92
							0.00
Public Health Servies (Board of Health)	27-330-101	S&W	457,000.00	449,142.00	449,142.00	417,081.99	32,060.01
Public Health Servies (Board of Health)	27-330-299	OE	44,250.00	44,250.00	44,250.00	26,875.15	17,374.85
							0.00
Animal Control Services	27-340-101	S&W	61,000.00	59,741.00	59,741.00	59,741.00	0.00
Animal Control Services	27-340-299	OE	15,750.00	15,750.00	15,750.00	14,547.23	1,202.77
							0.00
Community Development Director's Office	20-170-101	S&W	107,500.00	105,253.00	105,253.00	104,999.72	253.28
Community Development Director's Office	20-170-299	OE	8,000.00	8,000.00	8,000.00	7,854.84	145.16
							0.00
Engineering Services	20-165-101	S&W	291,000.00	284,601.00	284,601.00	244,807.27	39,793.73
Engineering Services	20-165-299	OE	32,500.00	32,500.00	32,500.00	31,868.88	631.12
							0.00
Planning & Redevelopment FAST 21-181	20-171-101	S&W	7,500.00	7,171.00	7,171.00	6,278.38	892.62
Planning & Redevelopment FAST 21-181	20-171-299	OE	2,400.00	2,400.00	2,400.00	338.98	2,061.02
							0.00
Housing FAST 20-170	20-179-101	S&W	73,000.00	73,335.00	76,335.00	71,491.04	4,843.96
Housing FAST 20-170	20-179-299	OE	1,600.00	1,600.00	1,600.00	1,457.87	142.13
							0.00
Ash Tree Replacement FAST 28-375	20-190-299	OE	100,000.00	100,000.00	100,000.00	26,623.36	73,376.64
							0.00

Zoning Board of Adjustment	21-185-299	OE	59,000.00	59,000.00	54,000.00	18,562.82	35,437.18
							0.00
Planning Board	21-180-299	OE	80,000.00	80,000.00	75,500.00	48,050.19	27,449.81
							0.00
Community Action Program FAST 27-360	28-372-299	OE	105,000.00	105,000.00	105,000.00	89,833.33	15,166.67
							0.00
Landmark Advisory Committee	20-175-299	OE	500.00	500.00	500.00	0.00	500.00
							0.00
Rent Stabilization Board FAST 20-170	20-173-299	OE	1,500.00	1,500.00	1,500.00	0.00	1,500.00
							0.00
Cable T.V. Advisory Board FAST 20-100	20-101-299	OE	250.00	250.00	250.00	0.00	250.00
							0.00
Public Safety Advisory Committee FAST 25-251	25-270-101	S&W	800.00	800.00	800.00	450.00	350.00
Public Safety Advisory Committee FAST 25-251	25-270-299	OE	100.00	100.00	100.00	0.00	100.00
							0.00
Environmental Resources Committee FAST 20-170	20-178-299	OE	700.00	700.00	700.00	600.00	100.00
							0.00
Historian FAST 20-175	20-177-101	S&W	3,500.00	3,500.00	3,500.00	3,120.00	380.00
Historian FAST 20-175	20-177-299	OE	1,800.00	1,800.00	1,800.00	0.00	1,800.00
							0.00
Shade Tree Advisory Committee FAST 28-375	28-376-299	OE	750.00	750.00	750.00	499.00	251.00
							0.00
Construction Board of Appeals FAST 22-196	22-200-101	S&W	200.00	200.00	200.00	0.00	200.00
Construction Board of Appeals FAST 22-196	22-200-299	OE	100.00	100.00	100.00	0.00	100.00
							0.00
Growth & Redevelopment Committee FAST 21-186	20-172-101	S&W	1,500.00	1,500.00	1,500.00	1,350.00	150.00
Growth & Redevelopment Committee FAST 21-186	20-172-299	OE	2,500.00	2,500.00	2,500.00	2,452.60	47.40
							0.00
State Uniform Construction Code Construction Official	22-195-101	S&W	845,500.00	835,023.00	816,023.00	802,824.20	13,198.80
State Uniform Construction Code Construction Official	22-195-299	OE	478,000.00	478,000.00	454,000.00	404,441.27	49,558.73
							0.00
Celebration of Special Events	30-420-299	OE	13,500.00	13,500.00	13,500.00	8,791.66	4,708.34
							0.00
Utilities	31-430-299	OE	1,560,000.00	1,560,000.00	1,560,000.00	1,276,494.92	283,505.08
							0.00
Accumulated Absences	30-426-101	S&W	51,000.00	131,000.00	153,000.00	153,000.00	0.00
							0.00
Salary & Wage Adjustment	30-425-101	S&W	142,501.00	5,501.00	5,501.00	5,500.00	1.00
							0.00
Sheet 17 S&W Within Caps			14,626,750.00	14,219,969.00	14,255,969.00	13,780,844.18	475,324.82
Sheet 17 OE Within Caps			13,335,050.00	13,545,300.00	13,509,300.00	12,054,522.20	1,454,777.80
Sheet 17 Total Within Caps			27,961,800.00	27,765,269.00	27,765,269.00	25,835,366.38	1,930,102.62
							0.00
							0.00
Public Employees' Retirement System	30-471-299	OE	871,846.00	793,500.00	793,500.00	793,340.31	159.69
							0.00
Social Security	36-472-299	OE	705,000.00	670,000.00	670,000.00	587,779.51	82,220.49
							0.00
Police and Firemen's Retirement System of NJ	36-475-299	OE	1,789,420.00	1,609,200.00	1,609,200.00	1,609,103.73	96.27
							0.00
Defined Contribution Retirement System FAST 36-473	36-477-299	OE	9,500.00	9,500.00	9,500.00	5,293.41	4,206.59
							0.00
S&W Deferred Charges and Statutory Expenditures Within Caps			0.00	0.00	0.00	0.00	0.00
OE Deferred Charges and Statutory Expenditures Within Caps			3,375,766.00	3,082,200.00	3,082,200.00	2,995,516.96	86,683.04
Total OE Deferred Charges and Statutory Expenditures Within Caps			3,375,766.00	3,082,200.00	3,082,200.00	2,995,516.96	86,683.04
							0.00
Sheet 19 S&W Within Caps			14,626,750.00	14,219,969.00	14,255,969.00	13,780,844.18	475,324.82
Sheet 19 OE Within Caps			16,710,816.00	16,627,500.00	16,591,500.00	15,050,039.16	1,541,460.84
Sheet Total Within Caps			31,337,566.00	30,847,469.00	30,847,469.00	28,830,883.34	2,016,785.66
							0.00

Sewer Service-Ewing-Lawrence Sewer Authority - O/S CAPS FAST 40-631	31-455-299	OE	5,761,000.00	5,660,500.00	5,660,500.00	5,463,901.13	196,598.87
							0.00
Length of Service Award Program - O/S CAPS	36-476-299	OE	32,000.00	32,000.00	32,000.00	27,687.83	4,312.17
							0.00
Fire Hydrant Service "Contractual" - O/S CAPS	31-445-299	OE	414,000.00	414,000.00	414,000.00	413,723.88	276.12
							0.00
Municipal Court - O/S CAPS FAST 40-576	43-496-101	S&W	42,500.00	41,340.00	41,340.00	26,918.44	14,421.56
							0.00
NJDEP Recycling Tonnage Tax - O/S CAPS	32-466-299	OE	36,000.00	36,000.00	36,000.00	31,168.53	4,831.47
							0.00
Employee Group Health Insurance - O/S CAPS	43-497-299	OE	0.00	0.00	0.00	0.00	0.00
							0.00
Sheet 20a S&W Total Other Operations Excluded from Caps			42,500.00	41,340.00	41,340.00	26,918.44	14,421.56
Sheet 20a OE Total Other Operations Excluded from Caps			6,243,000.00	6,142,500.00	6,142,500.00	5,936,481.37	206,018.63
Sheet 20a Total Other Operations Excluded from Caps			6,285,500.00	6,183,840.00	6,183,840.00	5,963,399.81	220,440.19
							0.00
Mercer County Medical Dispatch Services - O/S CAPS FAST 42-241	25-282-299	OE	43,000.00	43,000.00	43,000.00	36,750.00	6,250.00
							0.00
Sheet 22 S&W Total Shared Service Agreements - O/S CAPS			0.00	0.00	0.00	0.00	0.00
Sheet 22 OE Total Shared Service Agreements - O/S CAPS			43,000.00	43,000.00	43,000.00	36,750.00	6,250.00
Sheet 22 Total Shared Service Agreements			43,000.00	43,000.00	43,000.00	36,750.00	6,250.00
							0.00
Ambulance Services - O/S CAPS FAST 34-302	25-254-101	S&W	234,000.00	234,000.00	234,000.00	206,332.44	27,667.56
Ambulance Services - O/S CAPS FAST 34-302	25-254-299	OE	62,000.00	62,000.00	62,000.00	10,328.75	51,671.25
							0.00
Red Light Camera Program - O/S CAPS	43-498-299	OE	0.00	0.00	0.00	0.00	0.00
							0.00
Police Fees Impound - O/S CAPS FAST 34-302	25-285-299	OE	58,000.00	90,000.00	90,000.00	70,422.94	19,577.06
							0.00
Sheet 23 Total Additional Appropriations Offset by Revenues - O/S CAPS			234,000.00	234,000.00	234,000.00	206,332.44	27,667.56
Sheet 23 Total Additional Appropriations Offset by Revenues - O/S CAPS			120,000.00	152,000.00	152,000.00	80,751.89	71,248.31
Sheet 23 Total Additional Appropriations Offset by Revenues - O/S CAPS			354,000.00	386,000.00	388,000.00	287,084.13	98,915.87
							0.00
Alcohol Education - O/S CAPS	41-xxx	OE		1,391.42	1,391.42	1,391.42	0.00
Body Armor - O/S CAPS	41-xxx	OE	5,868.92	5,160.02	5,160.02	5,160.02	0.00
Bullet Proof Vests - O/S CAPS	41-xxx	OE		3,394.21	3,394.21	3,394.21	0.00
Captain James Lawrence Donation O/S CAPS	41-xxx	OE		20.00	20.00	20.00	0.00
Clean Communities - O/S CAPS	41-xxx	OE		62,792.27	62,792.27	62,792.27	0.00
Click it or Ticket - S&W O/S CAPS	41-xxx	S&W		5,500.00	5,500.00	5,500.00	0.00
CMAQ Trails Grant	41-xxx	OE	1,214,400.00				0.00
DDEF - S&W O/S CAPS	41-xxx	S&W		4,818.81	4,818.81	4,818.81	0.00
DDEF - O/S CAPS	41-xxx	OE		4,818.82	4,818.82	4,818.82	0.00
DVRPC Brunswick Streetscape - O/S CAPS	41-xxx	OE		60,000.00	60,000.00	60,000.00	0.00
DVRPC Province Line Bike Trail O/S CAPS	41-xxx	OE					0.00
Emergency Plans for Risk O/S CAPS	41-xxx	OE					0.00
EMS Donations - O/S CAPS	41-xxx	OE	200.00	150.00	150.00	150.00	0.00
Green Communities O/S CAPS	41-xxx	OE		3,000.00	3,000.00	3,000.00	0.00
Lawrenceville Inclusionary Playground O/S CAPS	41-xxx	OE					0.00
Mercer at Play O/S CAPS	41-xxx	OE					0.00
Municipal Alliance - O/S CAPS	41-xxx	OE	21,708.00	21,708.00	21,708.00	21,708.00	0.00
Municipal Alliance Match - O/S CAPS	41-xxx	OE	5,427.00	5,427.00	5,427.00	5,427.00	0.00
NJ Department of Environmental Protection - Princessville Archaeological Survey - O/S CAPS	41-xxx	OE	21,960.00				0.00
NJDOT Highway Safety Safe Corridors - O/S CAPS	41-xxx	OE		26,232.06	26,232.06	26,232.06	0.00
NIBRS National Crime Statistics Assistance Phase 2 - O/S CAPS	41-xxx	OE		29,274.00	29,274.00	29,274.00	0.00
Office of Emergency Management EMAA O/S CAPS	41-xxx	OE					0.00
PSEG Foundation O/S CAPS	41-xxx	OE	3,000.00				0.00
Radon Awareness O/S CAPS	41-xxx	OE					0.00
Recycling Tonnage - O/S CAPS	41-xxx	OE	55,730.49	70,307.35	70,307.35	70,307.35	0.00
Rider University - Celebration of Events	41-xxx	OE	17,500.00				0.00
Safe & Secure - S&W O/S CAPS	41-xxx	S&W	60,000.00	60,000.00	60,000.00	60,000.00	0.00

Signalized Trail Crossing Province Line Road O/S CAPS	41-xxx	OE						0.00
Statewide Holiday Crackdown Drive Sober - S&W - O/S CAPS	41-xxx	S&W		5,500.00	5,500.00	5,500.00	5,500.00	0.00
Sustainable Jersey O/S CAPS	41-xxx	OE	10,000.00					0.00
Udrive Utext Upay O/S CAPS	41-xxx	S&W						0.00
								0.00
Sheet 25 Total Public & Private Programs Offset by Revenue - O/S CAPS			60,000.00	75,818.81	75,818.81	75,818.81	75,818.81	0.00
Sheet 25 Total Public & Private Programs Offset by Revenue - O/S CAPS			1,355,794.41	293,875.15	293,875.15	293,875.15	293,875.15	0.00
Sheet 25 Total Public & Private Programs Offset by Revenue - O/S CAPS			1,415,794.41	369,493.96	369,493.96	369,493.96	369,493.96	0.00
								0.00
Sheet 25 S&W Total Operations Excluded from Caps			336,500.00	351,158.81	351,158.81	309,069.69	42,089.12	
Sheet 25 OE Total Operations Excluded from Caps			7,761,794.41	6,631,175.15	6,631,175.15	6,347,658.21	283,516.94	
Total Sheet 25 Total Public & Private Programs Offset by Revenue Excluded from Caps			8,098,294.41	6,982,333.96	6,982,333.96	6,656,727.90	325,606.06	
								0.00
			14,963,250.00	14,571,127.81	14,607,127.81	14,089,713.87	517,413.94	
			24,472,810.41	23,258,675.15	23,222,675.15	21,397,697.37	1,824,977.78	
			39,435,860.41	37,829,802.96	37,829,802.96	35,487,411.24	2,342,391.72	
								0.00
Capital Improvement Fund - O/S CAPS	44-901-299		1,350,000.00	1,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00	0.00
								0.00
Sheet 26a S&W Total Capital Improvements Excluded from Caps			0.00	0.00	0.00	0.00	0.00	0.00
Sheet 26a OE Total Capital Improvements Excluded from Caps			1,350,000.00	1,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00	0.00
Sheet 26a OE Total Capital Improvements Excluded from Caps			1,350,000.00	1,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00	0.00
								0.00
Payment of Bond Principal - O/S CAPS	45-920-299		2,300,000.00	2,370,000.00	2,370,000.00	2,370,000.00	2,370,000.00	0.00
								0.00
Payment of Bond Anticipation Notes and Capital Notes - O/S CAPS	45-925-299		1,600,000.00	1,450,000.00	1,450,000.00	1,450,000.00	1,450,000.00	0.00
								0.00
Interest on Bonds - O/S CAPS	45-930-299		3,850.00	140,575.00	140,575.00	140,575.00	140,575.00	0.00
								0.00
Interest on Notes - O/S CAPS	45-935-299		356,850.00	200,000.00	200,000.00	200,000.00	200,000.00	0.00
								0.00
Green Trust Loan Program - O/S CAPS	45-940-299		0.00	0.00	0.00	0.00	0.00	0.00
								0.00
New Jersey Environmental Infrastructure Trust - O/S CAPS	45-941-299		0.00	0.00	0.00	0.00	0.00	0.00
								0.00
Sheet 27 S&W Total Debt Service Excluded from Caps			0.00	0.00	0.00	0.00	0.00	0.00
Sheet 27 OE Total Debt Service Excluded from Caps			4,260,700.00	4,160,575.00	4,160,575.00	4,160,575.00	4,160,575.00	0.00
Sheet 27 Total Debt Service Excluded from Caps			4,260,700.00	4,160,575.00	4,160,575.00	4,160,575.00	4,160,575.00	0.00
								0.00
Deferred Charges - O/S CAPS Grant Fund	46-xxx		15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	0.00
								0.00
Deferred Charges - O/S CAPS			0.00	0.00	0.00	0.00	0.00	0.00
								0.00
Deferred Charges - O/S CAPS Emergency Authorization	46-xxx		0.00	0.00	0.00	0.00	0.00	0.00
								0.00
Deferred Charges - O/S CAPS Capital Cash	46-xxx		15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	0.00
								0.00
Sheet 28 S&W Total Deferred Charges Excluded from Caps			0.00	0.00	0.00	0.00	0.00	0.00
Sheet 28 OE Total Deferred Charges Excluded from Caps			30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00
Sheet 28 Total Deferred Charges Excluded from Caps			30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00
								0.00
Sheet 28 H-2 S&W Total General Appropriations Excluded from Caps			336,500.00	351,158.81	351,158.81	309,069.69	42,089.12	
Sheet 28 H-2 OE Total General Appropriations Excluded from Caps			13,402,494.41	11,821,750.15	11,821,750.15	11,538,233.21	283,516.94	
Sheet 28 H-2 Total General Appropriations Excluded from Caps			13,738,994.41	12,172,908.96	12,172,908.96	11,847,302.90	325,606.06	
								0.00
Reserve for Uncollected Taxes - O/S CAPS	50-899-299		4,106,831.04	4,033,320.97	4,033,320.97	4,033,320.97	4,033,320.97	0.00
								0.00
Total			49,183,391.45	47,053,698.93	47,053,698.93	44,711,307.21	2,342,391.72	

MUNICIPAL OPEN SPACE TRUST FUND

	<u>2017</u>		<u>2018</u>		<u>2019</u>
3 Cents Open Space Tax	1,357,895.00	3 Cents Open Space Tax	1,387,641.92	3 Cents Open Space Tax	1,387,769.11
Interest Income	<u>200.00</u>	Reserve Funds	<u>0.00</u>	Reserve Funds (Colonial Lake Purchase)	<u>1,000,000.00</u>
	1,357,895.00		1,387,641.92		2,387,769.11
Public Works Administration	12,750.00	Public Works Administration	12,750.00	Public Works Administration	12,750.00
Buildings & Grounds	40,800.00	Buildings & Grounds	40,800.00	Buildings & Grounds	40,800.00
Park Maintenance	265,000.00	Park Maintenance	265,000.00	Park Maintenance	265,000.00
Other Expenses	75,000.00	Other Expenses	75,000.00	Other Expenses	5,619.11
Zero Turn Mower	25,000.00				
Athletic Field Roller	10,000.00				
Central Park Facility Improvmts	25,000.00				
Village Park Paths - Ph. II	60,000.00				
Colonial Lake Tennis Court Lights	200,000.00				
Village Park Dog Park Upgrades	6,000.00				
Trail Improvements	25,000.00				
		Village Park Paths Phase III	60,000.00	engineering	
		Village Park Parking Lots Phase I	75,000.00	engineering	
		Central Park Facility Improvements	40,000.00	park maintenance	
		Relamp Various Township Athletic Fields	25,000.00	park maintenance	
		Front End Loader w/ Claw & Other Debris Removing Equip	150,000.00	Streets & Roads	
		Stump Grinder	60,000.00	park maintenance	
		Village Park Equipment Improvements	18,000.00	recreation	
		Dyson / Central Park Study	75,000.00	engineering	
Payment of Bond Principal	210,667.00	Payment of Bond Principal	50,000.00	finance	
		Payment of Bond Principal Drexel Woods	46,881.41	finance	
		Payment of Bond Principal Drexel Woods	47,330.03	finance	
		Payment of Bond Principal Infrastructure 1998	654.55	finance	
		Payment of Bond Principal Infrastructure 1998A	45,000.00	finance	
		Payment of Bond Principal Infrastructure 1998	29,748.03	finance	
Payment of Interest on Bonds	57,097.00	Payment of Interest on Bonds Interest	3,650.00	finance	
		Payment of Interest on Bonds Interest	48,350.00	finance	
		Payment of Interest on Bonds Drexel Woods	941.91	finance	
		Payment of Interest on Bonds Drexel Woods	473.30	finance	
		Payment of Interest on Bonds Infrastructure 1998A	1,012.50	finance	
		Payment of Interest on Bonds Infrastructure 1998A	1,012.50	finance	
Reserve for Future Use	<u>345,581.00</u>	Reserve for Future Use	<u>218,059.69</u>		
TOTAL APPROPRIATIONS	1,357,895.00	TOTAL APPROPRIATIONS	1,387,641.92		
Verification: Revenue = Appropriations	0.00	Verification: Revenue = Appropriations	0.00		
2017 YEAR-END RESERVE	2,302,200.16	2018 YEAR-END RESERVE	2,612,398.31		
	ties to 2017 g/				
		Central Park Facility Improvements	(40,000.00)	park maintenance	
		Relamp Various Township Athletic Fields	(25,000.00)	park maintenance	
		Stump Grinder	(60,000.00)	park maintenance	
		Village Park Equipment Improvements	(70,000.00)	recreation	
		Dyson / Central Park Study	(75,000.00)	engineering	
		Village Park Paths	(26,000.00)	engineering	
		Dog Park	(6,000.00)	recreation	
		Miscellaneous	(14,200.00)		
		Unencumbered	2,296,198.31		

TABLE OF ORGANIZATION

		POSITIONS BUDGETED SALARY	DIVISION TOTALS BASE SALARY		
Township Council-110					
Mayor	1.00	14,479			
Councilpersons	4.00	44,908			
Marriages		3,892	63,279		
Manager-100					
Municipal Manager /QPA	1.00	200,812			
Secretary	0.50	12,672			
Principal Tech Management Info Systems	1.00	81,134	294,618		
Township Clerk-120					
Municipal Clerk	1.00	137,577		OUT OF TITLE	1,000
Deputy Municipal Clerk	1.00	85,050		OVERTIME	5,000
Clerk 2	1.00	39,196			<u>5,000</u>
			261,823		6,000
Finance-130					
Clerk 1/Community Relations Aide	1.00	88,599			
Payroll Supervisor	1.00	91,913			
CFO	1.00	151,428			
Supervisor of Accounts	1.00	90,981			
Account Clerk	1.00	31,150			
Assistant Comptroller	1.00	85,658	539,729		
Tax/ Sewer Fee Collector-145					
Tax Collector	1.00	116,727			
Assistant Tax Collector	1.00	72,685			
Clerk 1	1.00	35,659	225,070		
Tax Assessor-150					
Tax Assessor	1.00	119,772			
Deputy Tax Assessor	1.00	65,764			
Account Clerk	1.00	34,821	220,357		
Engineering-165					
Municipal Engineer	1.00	143,007		OVERTIME	1,500
Assistant Municipal Engineer	1.00	107,030		CAPITAL CONTRIB	(34,640)
Secretarial Assistant	1.00	73,885		TRUST FUND CREDITS	0
		0		UNIFORM ALLOWANCE	0
			323,922		<u>(33,140)</u>
Community Development-170					
Principal Planner	1.00	107,330	107,330		<u>0</u>
Planning & Redevelopment-171					
				ZONING OFFICER	5,484

SECRETARY	1,800
	<u>7,284</u>

Division of Housing-179

Housing Inspector	1.00	72,385	UNIFORM ALLOWANCE	250
				<u>250</u>
		72,385		

Construction Official-195

Electrical Sub-Code Official	1.00	9,300		
Construction Official	1.00	116,182		
Plumbing Subcode Official	1.00	104,739		
Supervising Building Inspector	1.00	86,976		
Technical Assistant	1.00	53,384		
Account Clerk	1.00	31,904		
Building Subcode Official	1.00	105,839		
Fire Protection Subcode Official	1.00	81,636		
Vacant Electrical Sub Code		74,442		
Vacant Account Clerk	1.00	28,335		
Vacant Electrical Inspector PT	0.50	37,153		
Building Sub Code PT	0.50	34,235	OUT OF TITLE	500
Plumbing Inspector PT	0.50	21,462	OVERTIME	13,000
Account Clerk PT	0.50	19,864	UNIFORM ALLOWANCE	450
Building Inspector PT	0.50	25,956		
		831,407		13,950

Police Department - 240

Police Chief	1.00	171,214		
Captain	1.00	0		
Lieutenant	5.00	591,293		
Sergeant	7.00	913,921		
Police Officer- Authorized	47.00	4,583,597		
Secretary	1.00	52,238	LTBOE Credit	(98,089)
Administrative Clerk	1.00	60,775	GRANT CHARGES	(60,000)
Account Clerk FT	1.00	29,228	CROSSING GUARDS	118,730
Account Clerk PT	0.50	24,996	OUT OF TITLE	3,000
Armed Court Attendant (1FT & 1PT)	1.50	71,333	OVERTIME	241,342
Prosecutor	0.50	67,406	UNIFORM	99,275
Records Support Technician 1	1.00	47,224		
SLEO CLASS III	3.00	116,476		
		6,729,701		304,258

Emergency Management OT-252

Emergency Management Coordinator	1.00	88,778	GRANT CHARGES	0
				<u>0</u>
		88,778		

Emergency Medical Services-253

Emergency Medical Technician	8.00	457,182	BUILT IN OVERTIME	93,500
Emergency Medical Technician Supervisor	1.00	83,484	REPLACEMENTS	78,038
			OVERTIME	13,000
			UNIFORMS	9,450
		540,666		<u>193,988</u>

Lawrence Township Fire Services-264

Fire Lieutenant	1.00	76,994	OUT OF TITLE	4,000
Firefighter	4.00	232,738	REPLACEMENTS	5,778
			OVERTIME	9,000
			UNIFORM ALLOWANCE	0
			309,732	<u>18,778</u>

Fire Inspection-268

Fire Official	1.00	66,499	OVERTIME	4,000
Fire Prevention Specialist	1.50	85,412	UNIFORM ALLOWANCE	1,350
Keyboarding Clerk 3	1.00	45,424		
			197,335	<u>5,350</u>

OSHA Compliance-269

Safety Coordinator		9,068		
			9,068	

Streets & Roads-290

Heavy Equipment Operator	3.00	210,018	SEASONAL	13,000
Road Repairer 1	2.00	132,482	OVERTIME	15,000
Road Repairer 2	2.00	54,466	OUT OF TITLE	2,000
Road Repairer Supervisor	1.00	80,682	GRANT	(55,720)
Mason	1.00	50,738		
Laborer 1	2.00	79,171		
Tree Maintenance Worker 2	1.00	46,674		
Asst. Supervisor Traffic Maint	1.00	59,461		
			713,692	<u>(25,720)</u>

Public Works Administration-300

Director of Public Works	1.00	161,997	OPEN SPACE CREDIT	(12,750)
Recycling Coordinator		8,408	UNIFORM ALLOWANCE	400
Confidential Secretary	1.00	87,358		
			257,763	<u>(12,350)</u>

Buildings & Grounds-310

Spvsr Bldg Svcs/Maintenance Spvsr Grds	1.00	94,290	OPEN SPACE CREDIT	(40,800)
Laborer 1	1.00	36,167	OVERTIME	13,000
Maintenance Repairer	1.00	46,596		
Sr Maintenance Repairer	1.00	53,544		
			230,597	<u>(27,800)</u>

Vehicle/Equipment Maintenance-315

Manager Motors	1.00	94,590	OVERTIME	6,000
Sr. Mechanic	1.00	76,183	OUT OF TITLE	500
Mechanic Diesel/Hydraulics	3.00	170,396		
			341,169	<u>6,500</u>

Health-330

Health Officer	1.00	137,577	CLINIC EXTRA HOURS	22,350
Registered Environmental Health Specialist	2.00	143,970	GRANT CHARGES	0
Keyboarding Clerk 3/Registrar Vital Stats	1.00	61,964	OUT OF TITLE	500
Public Health Nurse PT	0.50	63,744	OVERTIME	4,000
Deputy Registrar Vital Statistics		2,500	UNIFORM ALLOWANCE	150
Vacant Account Clerk	0.50	19,864		
			429,619	<u>27,000</u>

Animal Control-340

Animal Control Officer	1.00	62,336	OVERTIME	4,000
Assistant Animal Control Officer PT	0.50	10,000	TRUST FUND CREDIT	(16,000)
			UNIFORM ALLOWANCE	500
			72,336	<u>(11,500)</u>

Recreation-370

Recreation Leader	1.00	55,809	JUNE-AUG AIDE	0
Account Clerk	0.50	19,869	SECRETARY	1,300
Superintendent of Recreation	1.00	104,036	SEASONALS	173,700
			OVERTIME	10,000
			179,713	<u>185,000</u>

Office on Aging-371

Executive Director Office on Aging	1.00	80,763		
Sr. Citizen Program Aide	1.00	30,765	PROGRAM STAFF	8,000
Clerk Driver	1.00	26,221	SECRETARY	0
			137,749	<u>8,000</u>

Park Maintenance-375

Assistant Director of Public Works	1.00	107,030		
Senior Park/Maintenance Worker	1.00	59,041	OPEN SPACE CHARGE	(265,000.00)
Laborer 1	5.00	184,738	GRANT CHARGES	0
Maintenance Worker 1, Grounds	1.00	40,712	SEASONALS	16,000
Maintenance Worker 2, Grounds	1.00	41,758	OVERTIME	6,000
Maintenance Worker 3, Grounds	1.00	48,822		
Maintenance Repairer	1.00	39,749		
			521,850	<u>(243,000)</u>

Municipal Court-490

Municipal Judge	1.00	86,767		
Municipal Court Administrator	1.00	109,775		
Deputy Municipal Court Admin	2.00	93,028		
Cashier	1.00	41,581	OUT OF TITLE	5,000
Cashier	1.00	36,952	OVERTIME	45,000
			368,104	<u>50,000</u>

Municipal Court O/S Caps-493

Municipal Court Attendants	2.00	41,696		
			UNIFORM ALLOWANCE	500
			41,696	<u>500</u>

Legal-495

Public Defender	1.00	53,748		
			TRUST FUND CREDIT	(30,000)
			53,748	<u>(30,000)</u>

Dispatch 1

14,163,237	14,163,237	443,348
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Census of Employees

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Council	5	5	5	5	5	5	5	5	5	5
Manager	1	1	1	1	1	1	2	2	3	3
Clerk	3	3	3	3	3	3	3	3	3	3
Finance	5	5	5	5	5	5	5	5	5	6
Tax Collector	3	3	3	2	3	3	3	3	3	3
Tax Assessor	4	4	4	4	4	3	3	3	3	3
Engineering	4	4	4	5	5	4	3	3	3	3
Community Development	2	1	1	1	1	1	1	1	1	1
Planning & Redevelopment	1	1	2	0	0	0	0	0	0	0
Housing	1	1	1	1	1	1	1	1	1	1
Construction	13	11	11	11	11	12	10	11	13	14
Police Uniformed	68	66	66	59	59	59	59	59	60	60
Police Civilian	6	6	6	5	5	5	5	6	7	11
Police Dispatch	9	9	9	9	0	0	0	0	0	0
Emergency Management	1	1	1	1	1	1	1	1	1	1
Fire Services	8	7	5	4	4	4	4	4	5	5
Fire Inspection	4	3	3	3	3	3	3	3	3	4
Streets & Roads	13	13	14	13	13	13	13	13	14	13
PW Administration	2	2	2	2	2	2	3	2	2	2
Buildings & Grounds	6	4	4	4	4	4	4	4	4	4
Vehicle Maintenance	5	5	5	5	5	5	5	5	5	5
Health	7	6	6	5	5	5	5	5	6	6
Animal Control	2	2	2	2	2	2	2	2	2	2
Recreation	3	3	3	2	2	2	2	2	3	3
Office on Aging	3	3	3	3	3	3	3	3	3	3
Park Maintenance	9	9	9	8	8	8	8	9	10	11
Municipal Court	7	7	6	6	6	6	7	6	6	6
Municipal Court O/S Caps	2	2	2	2	2	2	2	2	2	2
Legal	1	1	1	1	1	1	1	1	1	1
Subtotal:	198	188	187	172	164	163	163	164	174	181
Emergency Medical Services	9	9	9	9	9	9	9	9	9	9
Total:	207	197	196	181	173	172	172	173	183	190

2019 CAPITAL PRIORITY PKG BUDGET REQUESTS (Various)

DEPARTMENT	QTY	PROJECT \ EQUIPMENT	PROJECTED COSTS	CAPITAL MANAGER RECOMMENDATION	OPERATING MANAGER RECOMMENDATION	OPEN SPACE MANAGER RECOMMENDATION
Finance		Computer Upgrades Software, Hardware, Licenses	25,000.00	25,000.00		
Engineering		Wide Format Copier	25,000.00	25,000.00		
Police		Firewall, SonicWall, Watchguard Server, Mobile Computers, & Software	60,000.00	60,000.00		
Police		Inventory Barcode System	7,500.00	7,500.00		
Fire Services		Mobile Computers	5,000.00	5,000.00		
Senior Center		Copier	5,000.00	5,000.00		
department		description	0.00	0.00		
Section 20		Section 20	500.00	500.00		
department		description	0.00	0.00		
Section 20		Section 20	0.00	0.00		
Slackwood/Law Rd/LVile		Building Repairs and Renovation including HVAC Repair/Replacement	300,000.00	300,000.00		
Buildings & Ground		Central Park Facility Repairs	25,000.00	25,000.00		
Buildings & Ground		Miscellaneous Building Repairs including HVAC Repair/Replacement	34,000.00	47,500.00		
Slackwood/Law Rd Fire Company		Key Fob System	27,000.00	13,500.00		
Council		Council Chamber Renovations	50,000.00	50,000.00		
department		description	0.00	0.00		
Section 20		Section 20	2,500.00	2,500.00		
EMS		Lucas System	19,000.00	19,000.00		
EMS		Suction Unit	6,000.00	6,000.00		
EMS		Box Style Ambulance over 2 years (2018 & 2019)	75,000.00	75,000.00		
Fire Services		Vehicle Stabilization Tools	4,000.00	4,000.00		
Fire Services		Positive Pressure Fan	4,500.00	4,500.00		
department		description	0.00	0.00		
Section 20		Section 20	1,500.00	1,500.00		
Lawrence Fire Company		Portable Radios	17,000.00	17,000.00		
Lawrenceville Fire Company		Portable Radios	10,500.00	10,500.00		
Lawrenceville Fire Company		Pagers	4,500.00	4,500.00		
department		description	0.00	0.00		
Section 20		Section 20	500.00	500.00		
Streets and Roads		2 Mtridumps with Snow Removing Equipment	175,000.00	175,000.00		
Streets and Roads		Heavy Equipment	200,000.00	200,000.00		
PW Admin		F150 Pickup	30,000.00	30,000.00		
Animal Control		Animal Control Vehicle Upfitting	5,000.00	5,000.00		
Senior Center		Main Room Guest Chairs	21,000.00	21,000.00		
Park Maintenance		Large Width Park Mower with Attachements	30,000.00	30,000.00		
department		description	0.00	0.00		
Section 20		Section 20	500.00	500.00		
Recreation		Hamnet Park Playground Equipment	18,000.00	18,000.00		
Recreation		Eldridge Park Playground Equipment	10,000.00	10,000.00		
department		description	0.00	0.00		
Section 20		Section 20	1,500.00	1,500.00		
department		description				
Section 20		Section 20				
Non-Assigned		description				
Section 20		Section 20				
Tax Collector		Folding/Stuffing Machine	11,616.40	n/a	n/a	n/a
Court		Copier	6,000.00	n/a	n/a	n/a
department		description	0.00	n/a	n/a	n/a
department		description	0.00	n/a	n/a	n/a
department		description	0.00	n/a	n/a	n/a
department		description	0.00	n/a	n/a	n/a
Emergency Management		Drone	14,970.00	n/a	n/a	n/a
Fire Services		Winshield Cutter	575.00	n/a	n/a	n/a
Fire Services		Smoothbore Nozzles	3,036.00	n/a	n/a	n/a
Slackwood Fire Company		Turnout Gear	34,375.80	n/a	n/a	n/a
Slackwood Fire Company		Firehose and Nozzles	20,108.32	n/a	n/a	n/a
Snow Removal		Roll-up Steel Door	35,500.00	n/a	n/a	n/a
Buildings and Grounds		Townhall/Central Park Repair (Townhall 2020)	110,000.00	n/a	n/a	n/a
Lawrence Fire Company		New Building	8,000,000.00	n/a	n/a	n/a
Lawrence Fire Company		New Bathroom, Shower & Locker	100,000.00	n/a	n/a	n/a
Lawrenceville Fire Company		HVAC Upgrade (Only HVAC Repairs in Building Repairs/Renovation above)	170,000.00	n/a	n/a	n/a
Police		Stationary Air Compressor	937.00	n/a	n/a	n/a
Emergency Management		Response Vehicle	45,000.00	n/a	n/a	n/a
Emergency Medical Services		EMS Response Vehicle	10,725.00	n/a	n/a	n/a
Lawrence Fire Company		4x4 Command Vehicle	45,000.00	n/a	n/a	n/a
Lawrenceville Fire Company		Tower 23 Rust Abatement (Fire Co. to coordinate with PW for action needed)	35,000.00	n/a	n/a	n/a
department		description	0.00	n/a	n/a	n/a
department		description	0.00	n/a	n/a	n/a
Lawrence Fire Company		Replace Rescue 22	700,000.00	n/a	n/a	n/a
Lawrence Fire Company		Replace Tele-Squirt 22	850,000.00	n/a	n/a	n/a
department		description	0.00	n/a	n/a	n/a
department		description	0.00	n/a	n/a	n/a
department		description	0.00	n/a	0.00	n/a
department		description	0.00	n/a	0.00	n/a
Park Maintenance/Ecological Center		Compost Screener (shared purchase with The Princetons)	100,000.00	n/a	n/a	100,000.00
Park Maintenance		Mini Dump Parks and Trails	90,000.00	n/a	n/a	90,000.00
Park Maintenance		Township Wide Park Bathroom Renovations	50,000.00	n/a	n/a	50,000.00
Park Maintenance		Large Width Park Mower with Attachements	65,000.00	n/a	n/a	65,000.00
Park Maintenance		Pickup Truck	45,000.00	n/a	n/a	45,000.00
Manager's Office		Colonial Lake Purchase Initial Payment	1,000,000.00	n/a	n/a	1,000,000.00
Engineering		Colonial Lake Maintenance Dredging	200,000.00	n/a	n/a	200,000.00
Engineering		Nature Center Conservation Grant Match	10,000.00	n/a	n/a	10,000.00
Engineering		CMAQ Trails Grant Match	303,600.00	n/a	n/a	303,600.00
			<u>13,256,443.52</u>	<u>1,200,000.00</u>	<u>0.00</u>	<u>1,883,600.00</u>

2019 CAPITAL PRIORITY PKG BUDGET REQUESTS (Road)

<u>DEPARTMENT</u>	<u>QTY</u>	<u>PROJECT \ EQUIPMENT</u>	<u>PROJECTED COSTS</u>	<u>CAPITAL MANAGER RECOMMENDATION</u>	<u>OPERATING MANAGER RECOMMENDATION</u>
Street Prog		Carson Road Improvements			
		Construction	0.00	0.00	
		Design & Inspection	0.00	0.00	
		Transportation Trust			
		Section 20	0.00	0.00	
Program		Mill & Overlay			
		Concord, Greenwood, Grandview, Maple & Edgewood Avenue	125,000.00	125,000.00	
		Green Avenue	170,000.00	170,000.00	
		Lawrenceville Firehouse Drainage Repair	25,000.00	25,000.00	
		Anderson Lane	50,000.00	50,000.00	
		Keefe Rd, Cold Soil, Carson Rd & Van Kirk Rd Drainage & Safety Imprv	150,000.00	150,000.00	
		Keefe Road (Lawrenceville Road to Yegeer Drive)	150,000.00	150,000.00	
		Dayna Lane	75,000.00	75,000.00	
		Bergen Street - LHT Crossing	20,000.00	20,000.00	
		Denow Road (Federal City to Lawrenceville Pennington Road) - Engineering	75,000.00	75,000.00	
		Road and Drainage Improvements (Various Locations)	200,000.00	200,000.00	
		Graf Ave, Harmony Ave, Hopewell Ave, Slack Ave and Carr Ave	380,000.00	380,000.00	
		Mayflower, Bunker Hill and Presidents Avenue	210,000.00	210,000.00	
		Whitemarsh Drive, Lawnside Drive and Hillsdale Road	210,000.00	210,000.00	
		Hilcrest Avenue	60,000.00	60,000.00	
		Egbert Crossing Road Route 206 Into School	75,000.00	75,000.00	
		Veterans Park and Village Park Parking Lots	100,000.00	100,000.00	
		Section 20		40,000.00	
		Sub total Improvement Mill & Overlay	2,055,000.00	2,055,000.00	
		Miscellaneous Guide Rail Replacement/Traffic Signal Improvements	50,000.00	50,000.00	
		Concrete Program	75,000.00	75,000.00	
		Small Cities Block Grant Brunswick Pike Streetscape Match	175,000.00	175,000.00	
		Village Park Lighting Replacement	200,000.00	200,000.00	
		Maidenhead Meadows Connector (LHT)	100,000.00	100,000.00	
		Total Road Program	2,655,000.00	2,655,000.00	0.00
		Section 20 Roads		40,000.00	
		Total Non Road Program	1,200,000.00	1,200,000.00	0.00
		Section 20 non-road		Included above	
		Grand Total New Authorizations	3,855,000.00	3,895,000.00	0.00
		Less: Fully Funded Various Capital Improvements		1,200,000.00	
		Less: Capital Improvement Fund		150,000.00	
		Ties to CIF Budget		1,350,000.00	
		New Bond Ordinance		2,545,000.00	
		Debt Service Appropriation		2,300,000.00	
		Net new debt		245,000.00	
		Transportation Trust Credit		(398,955.00)	
		(in ordinance not as a decrease to amount borrowed but as an offset to debt service future years budgets)			